



BUILDING THE CLEAN ENERGY FUTURE

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More than an energy transformation



**MORE THAN
10,000 MW
PLANNED WIND
AND SOLAR
EXPANSION BY
XCEL ENERGY
ALONE**

More than an energy transformation

**BUILDING EQUITY
THROUGH HISTORIC
ECONOMIC GROWTH
OPPORTUNITIES**

More than an energy transformation



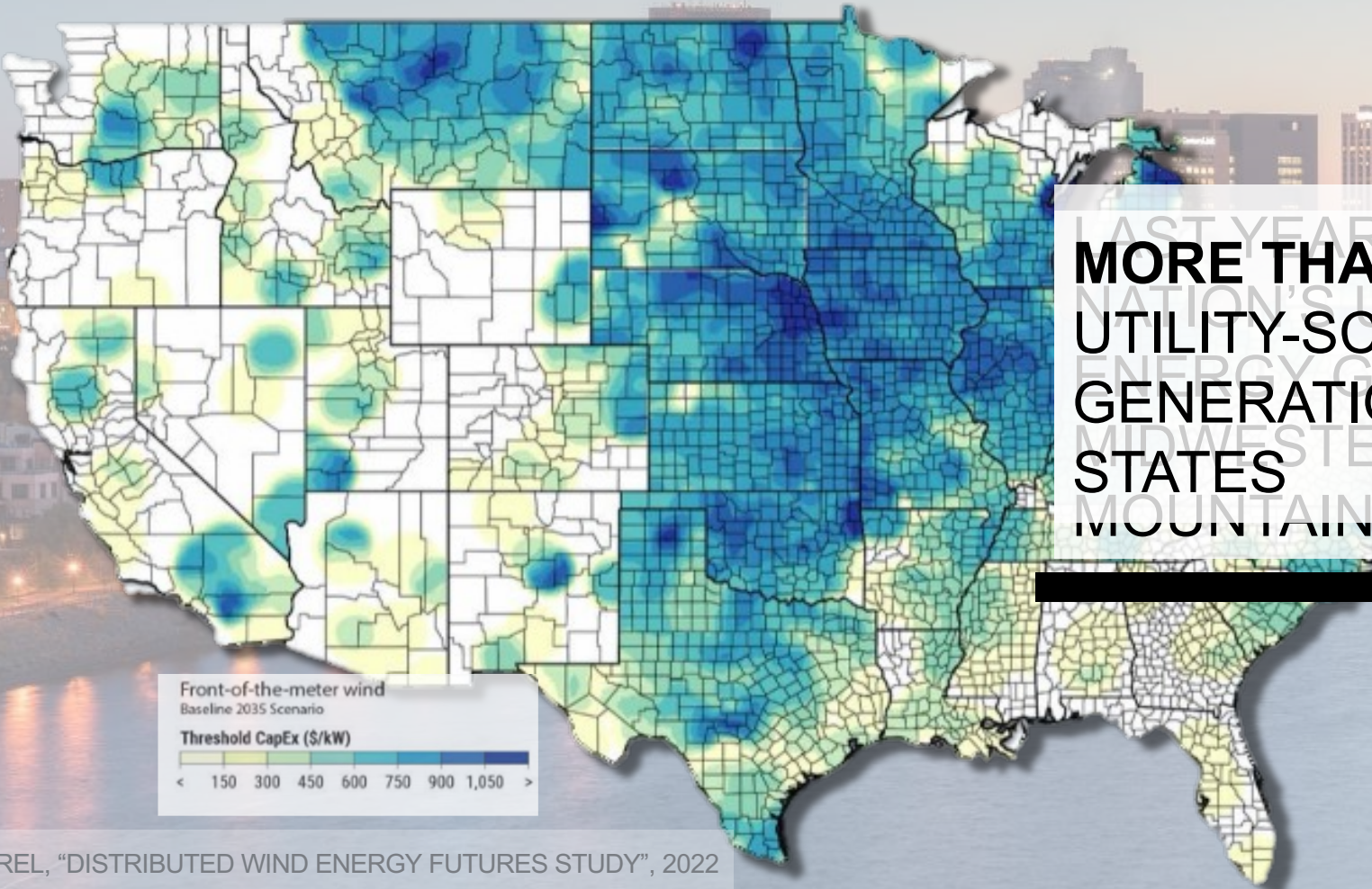
**KEEPING BILLS LOW
FOR CUSTOMERS:
XCEL ENERGY WIND
PROJECTS SAVED
\$1.8 BILLION FOR
CUSTOMERS OVER
LAST FIVE YEARS**

More than an energy transformation



NO OTHER SECTOR HAS A MORE SIGNIFICANT COMBINATION OF CAPITAL INVESTMENT OPPORTUNITY PAIRED WITH THE POTENTIAL FOR SOCIAL AND ECONOMIC PROGRESS

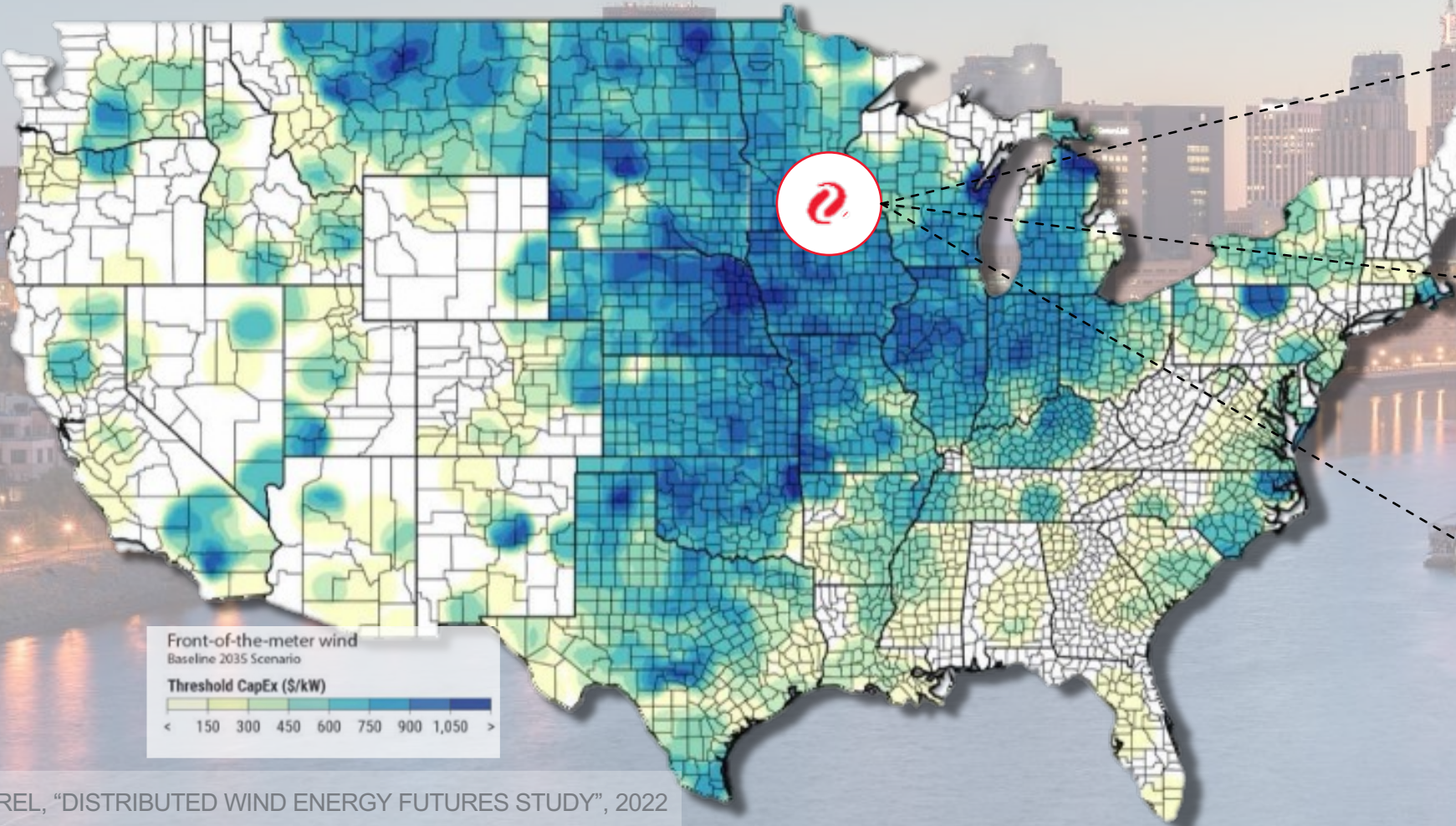
Rich renewable resources ready to be tapped



LAST YEAR, MORE THAN 70% OF THE NATION'S UTILITY-SCALE SOLAR ENERGY GENERATION CAME FROM THE SAME STATES

NREL, "DISTRIBUTED WIND ENERGY FUTURES STUDY", 2022

Rich renewable resources ready to be tapped



36% of all our electricity generated in 2021 came from renewables | 67% planned by 2030

Nation's largest multi-state wind investment wrapped up, adding 14 brand new wind farms (Steel for Fuel)

Retiring coal plants offer new opportunities for renewable development; 460 MW slated for current Sherco site

NREL, "DISTRIBUTED WIND ENERGY FUTURES STUDY", 2022

Pillars for success



**MUST BE
INCREASINGLY
RESPONSIVE TO THE
NEEDS OF CUSTOMER**



**GROW EQUITY BY
DRIVING NEW
INVESTMENT AND
ECONOMIC
OPPORTUNITY**



**PARTNERSHIPS
INCREASE SPEED TO
MARKET, KEEP COSTS
DOWN, AND PROMOTE
GRID RESILIENCY**

